TO FACILITATE TIMELY RECEIPT OF YOUR PROXY DESPITE ANY POTENTIAL SYSTEMS DISRUPTION
DUE TO COVID-19, WE ENCOURAGE YOU TO VOTE BY TELEPHONE OR INTERNET TODAY. Votes must be submitted prior to the Cut-Off Time (5:00 p.m. Central European Summer Time (CEST) / 11:00 a.m. Eastern Time (ET) on June 29, 2020) to be counted.

1. **Vote by Telephone** – Please call toll-free in the U.S. or Canada at 1-866-242-2716, on a touch-tone phone. If outside the U.S. or Canada, call 1-646-880-9095. Please follow the simple instructions. You will be required to provide the unique control number printed below.

OR

2. **Vote by Internet** – Please access https://www.proxyvotenow.com/myl, and follow the simple instructions. Please note you must type an “s” after http. You will be required to provide the unique control number printed below.

CONTROL NUMBER:

You may vote by telephone or Internet 24 hours a day, 7 days a week. Your telephone or Internet vote authorizes the named proxies to vote your shares in the same manner as if you had marked, signed and returned a proxy card.

OR

3. **Vote by Mail** – Please complete, sign, date, detach, fold and return the proxy card to: Mylan N.V. c/o First Coast Results, Inc., 200 Business Park Circle, Suite 112, Saint Augustine, FL 32095. However, we strongly encourage you to use this option only if you do not have access to a touch-tone telephone or to the Internet.

▼ PLEASE DETACH HERE ▼

ANNUAL GENERAL MEETING OF SHAREHOLDERS: THE MYLAN N.V. BOARD OF DIRECTORS RECOMMENDS A VOTE “FOR” EACH DIRECTOR IN ITEM 1 AND “FOR” ITEMS 2, 3, 4, 5, 6 AND 7.

Company Proposals (Items 1 through 7)

1. Approval of the Combination Proposal - You are being asked to consider and vote on the approval of each of the following matters relating to the Combination as one voting item:
   - A. Approval of the Mylan Merger: Resolution to enter into and effectuate a legal triangular merger (juridisch driehoeksmel Sant, whereby Mylan, as disappearing company, will merge with and into Mylan II B.V. ("Mylan Newco Sub"), as acquiring company, and whereby Mylan I B.V. ("Mylan Newco") will allow shares in its capital to Mylan shareholders at the time of such merger in accordance with the merger proposal that will be deposited with the Dutch trade registry and disclosed for public inspection, prepared by the respective boards of directors of Mylan, Mylan Newco and Mylan Newco Sub (the "Mylan Merger");
   - B. Approval of the Share Sale: Resolution to approve, under Section 2:107a of the Dutch Civil Code, the sale and transfer by Mylan Newco, immediately following the time at which the Mylan Merger becomes effective (the "Mylan Merger Effective Time"), of all issued and outstanding shares in the capital of Mylan Newco Sub to Utah Acquisition Sub Inc. ("Acquisition Sub") or its designated nominee (the "Share Sale");
   - C. Approval of the Mylan Newco Liquidation: Resolution to, effective as of the time at which the Share Sale becomes effective, approve and effectuate (i) the dissolution of Mylan Newco (onbinding) and its subsequent liquidation (verenfening) in accordance with Sections 2:19 and 2:23b of the Dutch Civil Code, (ii) the appointment of Stichting Liquidator Mylan (the "Liquidator") as liquidator (verenfenaar) of Mylan Newco and (iii) the appointment of an affiliate of Upjohn Inc. (the "Liquidation Custodian") as custodian of the books and records of Mylan Newco in accordance with Section 2:24 of the Dutch Civil Code;
   - D. Approval of the Alternative Transaction Structure: Resolution to, if the Mylan Merger is not consummated within the period specified by Section 2:318(1) of the Dutch Civil Code, (i) approve, under Section 2:107a of the Dutch Civil Code, the sale, transfer, assignment and delivery by Mylan to Acquisition Sub or its designated nominee of all of the right, title and interest of Mylan in, to and under all of its assets (the "Asset Sale"), (ii) the appointment of the Liquidator as liquidator (verenfenaar) of Mylan and (iii) the appointment of the Liquidation Custodian as custodian of the books and records of Mylan in accordance with Section 2:24 of the Dutch Civil Code; and
   - E. Approval of the Discharge of Directors: Resolution to, effective upon the Mylan Merger Effective Time or the effective time of the Asset Sale (which shall be 6:00 p.m., New York City Time, on the date of the Asset Sale), as applicable, provide full and final discharge to each member of the Mylan Board for their acts of management or supervision, as applicable, up to the date of the EGM, provided that no discharge shall be given to any director for acts as a result of fraud (bedrog), gross negligence (grove schuld) or willful misconduct (opzet) of such director.

2. Approval, on an advisory basis, of the compensation of the named executive officers of the Company

3. Adoption of the Dutch annual accounts for fiscal year 2019

4. Ratification of the selection of Deloitte & Touche LLP as Mylan’s independent registered public accounting firm for fiscal year 2020

5. Instruction to Deloitte Accountants B.V. for the audit of Mylan’s Dutch statutory annual accounts for fiscal year 2020

6. Authorization of the Board to acquire shares in the capital of the Company

7. Delegation to the Board of the authority to issue ordinary shares and grant rights to subscribe for ordinary shares in the capital of the Company and to exclude or restrict pre-emptive rights

EXTRAORDINARY GENERAL MEETING OF SHAREHOLDERS: THE MYLAN N.V. BOARD OF DIRECTORS RECOMMENDS A VOTE “FOR” ITEMS 1, 2, 3, AND 4.

1. Approval of the Combination Proposal - You are being asked to consider and vote on the approval of each of the following matters relating to the Combination as one voting item:
   - A. Approval of the Mylan Merger: Resolution to enter into and effectuate a legal triangular merger (juridisch driehoeksmel Sant, whereby Mylan, as disappearing company, will merge with and into Mylan II B.V. ("Mylan Newco Sub"), as acquiring company, and whereby Mylan I B.V. ("Mylan Newco") will allow shares in its capital to Mylan shareholders at the time of such merger in accordance with the merger proposal that will be deposited with the Dutch trade registry and disclosed for public inspection, prepared by the respective boards of directors of Mylan, Mylan Newco and Mylan Newco Sub (the "Mylan Merger");
   - B. Approval of the Share Sale: Resolution to approve, under Section 2:107a of the Dutch Civil Code, the sale and transfer by Mylan Newco, immediately following the time at which the Mylan Merger becomes effective (the "Mylan Merger Effective Time"), of all issued and outstanding shares in the capital of Mylan Newco Sub to Utah Acquisition Sub Inc. ("Acquisition Sub") or its designated nominee (the "Share Sale");
   - C. Approval of the Mylan Newco Liquidation: Resolution to, effective as of the time at which the Share Sale becomes effective, approve and effectuate (i) the dissolution of Mylan Newco (onbinding) and its subsequent liquidation (verenfening) in accordance with Sections 2:19 and 2:23b of the Dutch Civil Code, (ii) the appointment of Stichting Liquidator Mylan (the "Liquidator") as liquidator (verenfenaar) of Mylan Newco and (iii) the appointment of an affiliate of Upjohn Inc. (the "Liquidation Custodian") as custodian of the books and records of Mylan Newco in accordance with Section 2:24 of the Dutch Civil Code;
   - D. Approval of the Alternative Transaction Structure: Resolution to, if the Mylan Merger is not consummated within the period specified by Section 2:318(1) of the Dutch Civil Code, (i) approve, under Section 2:107a of the Dutch Civil Code, the sale, transfer, assignment and delivery by Mylan to Acquisition Sub or its designated nominee of all of the right, title and interest of Mylan in, to and under all of its assets (the "Asset Sale"), (ii) the appointment of the Liquidator as liquidator (verenfenaar) of Mylan and (iii) the appointment of the Liquidation Custodian as custodian of the books and records of Mylan in accordance with Section 2:24 of the Dutch Civil Code; and
   - E. Approval of the Discharge of Directors: Resolution to, effective upon the Mylan Merger Effective Time or the effective time of the Asset Sale (which shall be 6:00 p.m., New York City Time, on the date of the Asset Sale), as applicable, provide full and final discharge to each member of the Mylan Board for their acts of management or supervision, as applicable, up to the date of the EGM, provided that no discharge shall be given to any director for acts as a result of fraud (bedrog), gross negligence (grove schuld) or willful misconduct (opzet) of such director.

2. Adoption of a non-binding, advisory resolution to adopt the compensation that will or may be paid or become payable to Mylan’s named executive officers in connection with, or following, the consummation of the Combination as described in the proxy statement

3. Adoption of a non-binding, advisory resolution to adopt certain features of Newco’s governance which will replace the corresponding features of Mylan’s governance, effective upon the closing of the Combination, relating to (i) the right of stockholders to nominate directors and make other stockholder proposals at stockholder meetings and (ii) director terms and stockholder removal of directors

4. Adoption of a non-binding, advisory resolution to adopt certain features of Newco’s governance which will replace the corresponding features of Mylan’s governance, effective upon the closing of the Combination, relating to the right of stockholders to call special meetings of stockholders

FOLD HERE

FOR AGAINST ABSTAIN

1. Approval of the Combination Proposal - You are being asked to consider and vote on the approval of each of the following matters relating to the Combination as one voting item:

2. Approval, on an advisory basis, of the compensation of the named executive officers of the Company

3. Adoption of the Dutch annual accounts for fiscal year 2019

4. Ratification of the selection of Deloitte & Touche LLP as Mylan’s independent registered public accounting firm for fiscal year 2020

5. Instruction to Deloitte Accountants B.V. for the audit of Mylan’s Dutch statutory annual accounts for fiscal year 2020

6. Authorization of the Board to acquire shares in the capital of the Company

7. Delegation to the Board of the authority to issue ordinary shares and grant rights to subscribe for ordinary shares in the capital of the Company and to exclude or restrict pre-emptive rights

FOLD HERE

FOR AGAINST ABSTAIN

1. Approval of the Combination Proposal - You are being asked to consider and vote on the approval of each of the following matters relating to the Combination as one voting item:

2. Approval, on an advisory basis, of the compensation of the named executive officers of the Company

3. Adoption of the Dutch annual accounts for fiscal year 2019

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5. Instruction to Deloitte Accountants B.V. for the audit of Mylan’s Dutch statutory annual accounts for fiscal year 2020

6. Authorization of the Board to acquire shares in the capital of the Company

7. Delegation to the Board of the authority to issue ordinary shares and grant rights to subscribe for ordinary shares in the capital of the Company and to exclude or restrict pre-emptive rights

Date: ____________________ 2020

Signature

Signature (If held jointly)

Title

NOTE: Please sign exactly as your name(s) appear(s) hereon. When shares are held jointly, joint owners should each sign. Executors, administrators, trustees, etc., should indicate the capacity in which signing. If a corporation, please sign in full corporate name by an authorized officer. If a partnership, please sign in partnership name by authorized person.
PLEASE VOTE BY TELEPHONE OR INTERNET TODAY!

SEE REVERSE SIDE

FOR SIMPLE VOTING INSTRUCTIONS.

Important Notice Regarding the Availability of Proxy Materials
for the Shareholder Meetings To Be Held on June 30, 2020

▼ TO VOTE BY MAIL, PLEASE DETACH HERE, SIGN, DATE, FOLD AND RETURN IN THE ENVELOPE PROVIDED ▼

MYLAN N.V.

PROXY FOR THE ANNUAL GENERAL MEETING OF SHAREHOLDERS AND EXTRAORDINARY GENERAL MEETING OF SHAREHOLDERS
Both To Be Held on June 30, 2020 at Hotel Okura Amsterdam, Ferdinand Bolstraat 333, 1072 LH Amsterdam, the Netherlands
This Proxy is Solicited on Behalf of the Board of Directors of Mylan N.V. (the “Board”)

PROXY VOTING DEADLINE: 5:00 p.m. CENTRAL EUROPEAN SUMMER TIME (CEST) / 11:00 a.m. EASTERN TIME (ET), June 29, 2020

ANNUAL GENERAL MEETING OF SHAREHOLDERS
The undersigned hereby appoints Robert J. Coury and Mark W. Parrish, and each with full power to act without the other, as proxies, with full power of substitution, for and in the name of the undersigned to vote and act with respect to all ordinary shares of MYLAN N.V. (“Mylan” or the “Company”) which the undersigned is entitled to vote and act at the Annual General Meeting of Shareholders of Mylan to be held on June 30, 2020 at 1:00 p.m. CEST, with all the powers the undersigned would possess if personally present, and particularly, but without limiting the generality of the foregoing:
This proxy, when properly executed, will be voted in the manner directed herein. This proxy will be voted “FOR” each director in Item 1 and “FOR” Items 2, 3, 4, 5, 6 and 7 if no choice is specified. The proxies are hereby authorized to vote in their discretion upon such other matters as may properly come before the meeting.

EXTRAORDINARY GENERAL MEETING OF SHAREHOLDERS
The undersigned hereby appoints Robert J. Coury and Mark W. Parrish, and each with full power to act without the other, as proxies, with full power of substitution, for and in the name of the undersigned to vote and act with respect to all ordinary shares of MYLAN N.V. (“Mylan” or the “Company”) which the undersigned is entitled to vote and act at the Extraordinary General Meeting of Shareholders of Mylan to be held on June 30, 2020 at 3:00 p.m. CEST, with all the powers the undersigned would possess if personally present, and particularly, but without limiting the generality of the foregoing:
This proxy, when properly executed, will be voted in the manner directed herein. This proxy will be voted “FOR” Items 1, 2, 3 and 4 if no choice is specified. The proxies are hereby authorized to vote in their discretion upon such other matters as may properly come before the meeting.

(Continued and to be signed on the reverse side)